



*IBM Research*

*IBM Almaden Research Center,*

*650 Harry Road, San Jose, CA 95120*

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Charles Fadel  
Founder and Chairman,  
Center for Curriculum Redesign  
Visiting practitioner,  
Harvard University  
Graduate School of Education  
Cambridge, MA 01451

Dear Charles,

IBM recognizes a world that is becoming more instrumented, interconnected, and smarter, and addresses this evolution via its Smarter Planet initiative. Technologies such as SyNAPSE, Blue Brain, Watson, and Cloud Computing are defining new thresholds in the promise of Artificial Intelligence.

The Center for Curriculum Redesign presciently tackles the critical question: "What should be learned in an age of Artificial Intelligence?" This effort is as far-reaching as it is timely, and I am pleased to support it.

Best Regards,

A handwritten signature in black ink that reads "James C. Spohrer". The signature is written in a cursive, flowing style.

Dr. James C. Spohrer  
Innovation Champion & Director, IBM University Programs WW